













# Public Financial Management Tools and Analysis

**KOMPAK Success 2022:** Local governments have improved the quality of spending to improve access and quality of basic services

# **FLAGSHIP COMPONENTS**

1.1 Strengthen provincial and district government capacity to use PFM tools and analytics for planning and budgeting (SEPAKAT, Constraint Analysis, MSS)





1.4 Develop and support institutionalisation of performance-based incentive funding models for villages to strengthen basic service delivery



# **How Much is Allocated to Each Component?**

Budget by flagship component (AUD)\*



# **Ministries:**





#### In Coordination with:







# **Implementing Partner:**



#### Where is KOMPAK Working?



Component 1: Strengthen provincial and district government capacity to use PFM tools and analytics for planning and budgeting (SEPAKAT, Constraint Analysis, MSS)



- a. **District adoption of MSS**: Support district governments to integrate minimum service standards (MSS) as the basis for planning and budgeting.
- b. **District poverty and budget analysis**: Provide technical assistance to district governments on using SEPAKAT, a poverty analytical tool, and to implement findings from the Budget Constraints Analysis.
- c. **National monitoring framework and costing analysis**: At the national level, support the Ministry of Home Affairs and Bappenas to finalise the MSS monitoring framework and begin district reporting nationally. This is complemented with a costing analysis to implement the MSS for all districts in Indonesia.

Component 2: Improve capacity of provincial and district governments to access and use central government (DAK *Fisik* and *Non-fisik* and DID) funding to support service delivery and institutionalisation of KOMPAK models



- a. **DAK Fisik:** Provide technical assistance to Bappenas to improve DAK Fisik formula and to district governments in the selection and development of infrastructure proposals using the KRISNA on-line application system, with a focus on projects addressing MSS priority areas.
- b. **DAK Non-fisik:** Support the Ministry of Finance to improve the costing of DAK *Non-fisik* and reporting from provinces and districts and strengthen district government capacity to evaluate, plan, coordinate and implement their operational budgets.
- c. **Regional Incentive Funds (DID)**: Support the Ministry of Finance to improve the indicators and formula of DID. At the provincial and district levels, provide technical assistance to strengthen the indicators and their ability to be monitored and reported on, and the planning, utilisation and reporting of DID expenditure.

Component 3: Strengthen Papua, Papua Barat and Aceh provincial and district government capacity to implement Otsus policy



- a. **Special autonomy evaluations**: Support the provincial and district governments of Aceh, Papua and Papua Barat to implement recommendations from the evaluation of *Otsus* Fund Utilisation, such as support in design and implementation of the PROSPPEK Program, including conducting a baseline study.
- b. **BANGGA Papua**: Support the Papua Government to deliver BANGGA Papua Program, particularly on payments, registration, communications and governance.

Component 4: Develop and support institutionalisation of performance-based incentive funding models for villages to strengthen basic service delivery



- a. Village incentive Funds (DINDA\*): Support to evaluate the implementation of DINDA against village performance and document the approach, lessons learned and mechanisms for replication. The *Dana Insentif Desa* (DINDA) model rewards villages with additional funding allocations for improved performance on basic health, education and other indicators.
- \* DINDA refers to the acronym of Dana Insentif Desa or Village Incentive Fund model developed in Bima District, NTB. Other initiatives use different names for different districts.











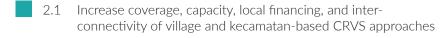




# **Inclusive Civil Registration and Vital Statistics**

**KOMPAK Success 2022:** Local governments and service units have improved the accessibility and quality of CRVS services

# **FLAGSHIP COMPONENTS**





2.3 Develop and incorporate policy recommendations to strengthen CRVS services for vulnerable groups (incl. for minority groups, people with disability and people affected by emergencies)

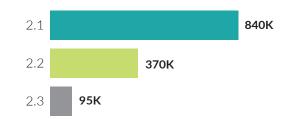


Total activity budget for Inclusive and Accountable Civil Registration and Vital Statistics\*

AUD1.3m

# **How Much is Allocated to Each Component?**

Budget by flagship component (AUD)\*



#### **Ministries:**





# In Coordination with:





# **Implementing Partners:**







#### Where is KOMPAK Working?



Component 1: Increase coverage, capacity, local financing and inter-connectivity of village and kecamatanbased CRVS approaches



- a. **Village CRVS Facilitator model**: Support villages to engage and fund Village CRVS Facilitators. Where this is not feasible, villages will be encouraged to assign a dedicated village official for CRVS services.
- b. **National guidelines and training package for village CRVS services**: At the national level, support Bappenas to finalise and implement the national guideline, manual and training of trainers package on the implementation of CRVS services under Village Law.
- c. **CRVS evaluation and research**: Conduct research to identify the most successful elements of the approach which the government can adopt.

Component 2: Strengthen cross-sectoral collaboration, particularly with service units (e.g. clinics, hospitals, schools) to accelerate CRVS coverage



Coordination on civil registration between service units and local governments:

Support district and sub-district governments to establish routine referral and targeted outreach services to service units, particularly for populations with historically low coverage, such as people with disabilities or the poor.

Component 3: Develop and incorporate policy recommendations to strengthen CRVS services for vulnerable groups (incl. for minority groups, people with disability and people affected by emergencies)



National Strategy for the Acceleration of Population Administration: Provide technical assistance to Bappenas, the Ministry of Home Affairs and the Presidential Staff Office to assist ministries/agencies implement the National Strategy for the Acceleration of Population Administration (Presidential Decree Number 62 of 2019).















# **Kecamatan and Village Strengthening**

# **KOMPAK Success 2022:**

- Village governments have the skills and mechanisms (including data) to improve basic services at the village and inter-village levels.
- Local governments provide effective support to villages and service units (health clinics and schools) to improve basic services.

# **FLAGSHIP COMPONENTS**

- 3.1 Increase coverage and support institutionalisation of kecamatan and village governance model (PTPD and PbMAD)
- 3.2 Strengthen kecamatan coordinating and mentoring roles in supporting service delivery to villages
- 3.3 Strengthen village capacity in inclusive planning and budgeting for service delivery
- 3.4 Support joint-planning and collaboration between districts, kecamatans, villages and service units (eg. clinics, schools) in delivering services (LANDASAN only)



# How Much is Allocated to Each Component?

Budget by flagship component (AUD)\*



# **Ministries:**





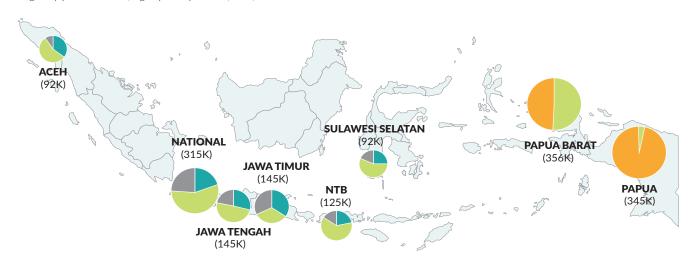
# In Coordination with:



# **Implementing Partner:**



# Where is KOMPAK Working?



Component 1: Increase coverage and support institutionalisation of kecamatan and village governance model (PTPD and PbMAD\*)



- a. **Capacity building for PTPD units and implementation of independent learning (PbMAD) modules:** Focus on the establishment, strengthening, expansion and replication of PTPD, PbMAD and Village Clinic models.
- b. **District guidelines and funding**: Support district governments to institutionalise regulations and funding arrangements for PTPD and PbMAD in all KOMPAK-targeted sub-districts. KOMPAK will also support replicating PTPD and PbMAD models to additional sub-districts.
- c. **District monitoring of PTPD and PbMAD effectiveness**: Support district governments to develop a performance evaluation of sub-districts delivering PTPD and PbMAD models.
- d. National regulations and guidelines:
  - Support the Ministry of Home Affairs to implement the National Strategy on Strengthening the Capacity of Village Government.
  - Support Bappenas to develop policy on village governance in the Long-term National Development Plan.
- e. **Gol-World Bank Village Governance Program**: Provide technical assistance on the PTPD and PbMAD components of the program, drawing on lessons learned from piloting the approach.
- f. **Performance monitoring**: Monitor progress that includes coverage of regulations, funding and staffing for the models, ratings on usefulness and frequency of support provided, and examples of the policy support provided and adopted by government agencies.

Component 2: Strengthen kecamatan coordinating and mentoring roles in supporting service delivery to villages



- a. **Delegation of authority and funding**: Support district and sub-district governments on the implementation of regulations delegating authority from the district heads to sub-district heads, especially on coordinating responsibilities of district and sub-district governments and ensure sub-district governments receive additional funding to carry out their expanded role.
- b. **Sub-district heads training**: Work with district governments to expand trainings for sub-district heads and to develop a a national guideline and training package for Ministry of Home Affairs.
- c. **Sub-district coordination meetings**: Support development of guidelines for sub-district governments, in collaboration with Ministry of Home Affairs, assist kecamatan governments conduct coordination meetings, and develop integrated services with village governments and service units.
- d. **District monitoring of sub-districts performance**: Inform the development of national regulations on sub-district performance evaluations with the Ministry of Home Affairs and utilise lessons learned from piloting the approach in East Java, West Nusa Tenggara and Aceh.

Component 3: Strengthen village capacity in inclusive planning and budgeting for service delivery



- a. **Inclusive development planning forums (***Musrenbang***)**: Provide technical assistance to village governments in implementing the 'Inclusive Musrenbang'.
- b. **National guidelines on inclusive village planning and budgeting**: Support the Ministry of Home Affairs to develop national guidelines for village governments on how to execute inclusive and data-driven planning and budgeting processes.
- c. Village government capacity building: Support district and sub-district governments in:
  - Delivering capacity building and technical assistance for village councils and apparatus on planning and budgeting from PTPD facilitators and through PbMAD modules, and
  - Assessing whether it has led to improvements in allocating resources for basic services, inclusiveness of the planning process, and capacity to develop and manage village plans and budgets.

Component 4: Support joint-planning and collaboration between districts, kecamatan, villages and service units (e.g. clinics, schools) in delivering services (LANDASAN only)



Support joint-planning and collaboration between districts, sub-districts, villages and service units in delivering services, including the development of joint planning guidelines for districts, villages and service units to address maternal and child health, malnutrition, malaria and HIV/AIDS.

\*PTPD: technical government facilitators PbMAD: Independent learning modules to support village governments















# Village Information Systems

**KOMPAK Success 2022:** Village governments have the skills and mechanisms (including data) to improve basic services at the village and inter-village levels

# **FLAGSHIP COMPONENTS**

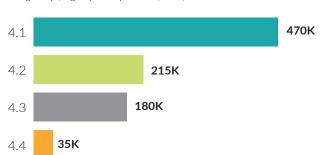


- 4.2 Improve use of village information systems by villages for planning, budgeting, reporting and other activities
- 4.3 Integrate village information systems with other subnational information systems (incl. SIAK)
- 4.4 Develop and pilot kecamatan and district dashboard systems



# **How Much is Allocated to Each Component?**

Budget by flagship component (AUD)\*



#### **Ministries:**





# In Coordination with:



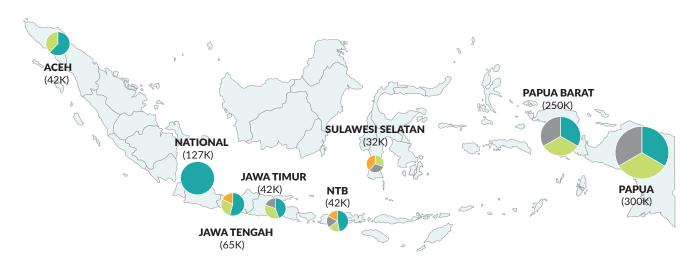




# **Implementing Partner:**



#### Where is KOMPAK Working?



Component 1: Increase coverage and support institutionalisation of village information systems



- a. **District regulations and funding**: Support district governments in developing regulations, guidelines and funding mechanisms to support the implementation, integration and replication of village information systems. A focus will be on the 'one data' approach, standardising all village information systems at the district-level to enable the aggregation of data and common support packages.
- b. **Village information system implementation**: Ensure all villages have an operational village information system. This will include setting up the system, training the operators, finalising user-manuals, and ensuring there is adequate village funding to maintain the system.

Component 2: Improve use of village information systems by villages for planning, budgeting, reporting and other activities



**Technical assistance on using village information system:** Support village, kecamatan and district governments to better use data from the village information systems to inform planning and targeting of service delivery (including civil registration).

Component 3: Integrate village information systems with other subnational information systems (incl. Population Information and Administration System/SIAK)



**Integration of information systems:** Advocate for 'one data' approaches at the district level so that all village information systems are the same model. Assistance will also be provided to integrate the systems with other datasets, such as SIAK and social protection (BDT).

Component 4: Develop and pilot kecamatan and district dashboard systems



**District and sub-district information systems:** Improve the effectiveness of existing systems by develop more informative and actionable dashboards and reports, as well as document lessons for potential replicability.















# **Social Accountability**

# **KOMPAK Success 2022:**

Communities – especially women, the poor and vulnerable – take action to push government and service units to improve the accessibility and quality of services.

# **FLAGSHIP COMPONENTS**

5.1 Strengthen village councils and community empowerment through feedback mechanisms, budget literacy and other social accountability mechanisms

5.2 Strengthen national and sub-national policy, guidance and models for social accountability and inclusion in Village Law implementation



# **How Much is Allocated to Each Component?**

Budget by flagship component (AUD)\*



# **Ministries:**





# In Coordination with:

Kemitraan Australia - Indonesia untuk Kesetaraan Gender dan Pemberdayaan Perempuan

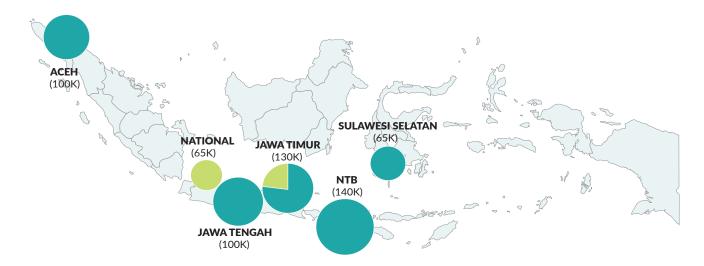
# **Implementing Partners:**







# Where is KOMPAK Working?



Component 1: Strengthen village councils and community empowerment through feedback mechanisms, budget literacy and other social accountability mechanisms



- a. **Community feedback and downward accountability mechanisms**: Establish and support the community feedback models, such as *Posko Aspirasi* and KLIK PEKKA, in villages to inform village councils and apparatus of key issues and priorities.
- b. **Budget literacy trainings**: *Sekolah Anggaran (Sekar) Desa* will be provided to village council and community members. This will be complemented with advocacy efforts to improve village budget transparency through publication of village budgets and expenditure reports on-line, on billboards and/or in publicly available reports.
- c. Paradigta Academy: The Paradigta Academy and associated women's groups will be transitioned to local governments and alternate funding sources in early 2020. An evaluation will be undertaken to document lessons learned for replication. Technical assistance will be provided to the Trenggalek District Government to design and implement the Sepeda Keren program, which was adapted from the Paradigta model.

Component 2: Strengthen national and sub-national policy, guidance and models for social accountability and inclusion in Village Law implementation



Provide inputs to the Ministry of Villages on national and sub-national policy, guidance and models for social accountability based on lessons learned in piloting social accountability mechanisms. Also, provide technical assistance – through research and policy papers – to map Village Law regulations and coordination mechanisms and identify ways to streamline.











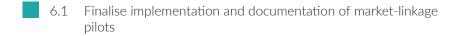




# **Market Linkages**

**KOMPAK Success 2022:** An increased number of micro and small enterprises, especially those involving the poor and vulnerable, have increased their productivity and market access

# **FLAGSHIP COMPONENTS**







# **How Much is Allocated to Each Component?**

Budget by flagship component (AUD)\*



# **Ministries:**



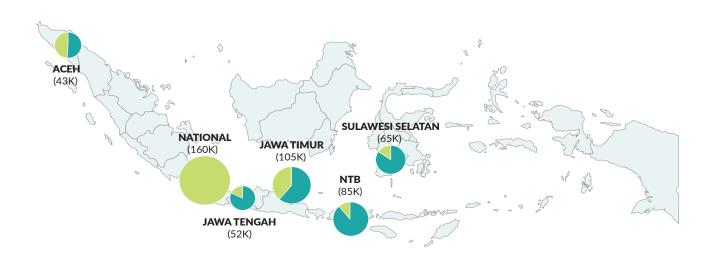
# In Coordination with:



Kemitraan Australia - Indonesia untuk Kesetaraan Gender dan Pemberdayaan Perempuan



# Where is KOMPAK Working?







- a. Market Linkage pilots and documentation: Support village governments to set up and/or strengthen micro and small enterprises (MSEs), including BUMDES and BUMDESma, cooperatives and women's business groups. Technical assistance will be provided to register the entity, establish standard operating procedures for members, identify commodities and value chain improvements (such as processing or packaging equipment), secure funding (including through social impact investment), and to link MSEs with on-line market places and buyers.
- b. **Evaluation of market linkages**: Undertake an evaluation throughout the pilot to assess the impact of the model on increasing MSE profits, creating jobs, meeting the needs of local governments, and providing employment or service opportunities for poor and vulnerable populations.

Component 2: Develop national instruments and business models to support sustainability of market linkage models/approaches



- a. **National guidelines and policy advice on market linkages model:** Support Bappenas to incorporate lessons learned from the pilots into national policies on local economic development. Technical guidelines at the district and national levels will be developed to document the model and facilitate replication.
- b. **Online platform for market linkages:** Provide technical support in the design and administration of online market linkage platform established by an operated provider, and assist MSEs to market and sell their products online.